Agency	Program Name	Reduction Action		Savings		
Aging and Retirement Education	Senior Services	Reduce taxi cards.	\$	8,950		
Aging and Retirement Education	Senior Services	Reduce funding for senior centers.	\$	6,671		
Baltimore Development Corporation	Baltimore Development Corporation	Reduce miscellaneous business expenses.	\$	42,348		
Circuit Court	Circuit Court	Reduce various non-personnel expenditures.	\$	200,000		
Comptroller	Audits	Reduce budgeted personnel expenditures.	\$	100,000		
Convention Center	Convention Center	Reduce funding for utilities.	\$	166,258		
Elections	Elections	Reduce funding for part-time employees.	\$	67,173		
Elections	Elections	Reduce personnel funding due to State furlough.	\$	42,000		
Elections	Elections	Reduce funding for training.	\$	62,000		
Elections	Elections	Reduce funding for equipment.	\$	25,000		
Elections	Elections	Reduce funding for building maintenance.	\$	12,750		
Finance	Accounting and Payroll	Eliminate third-party contract in Payroll.	\$	29,165		
Finance	Budget	Reduce encumbrance for computer equipment.	\$	61,546		
Finance	Revenue Collection	Reduce funding for professional services.	\$	163,069		
Finance	Purchasing	Reduce funding for Citibuy support.	\$	4,000		
Finance	Purchasing	Abolish two filled positions.	\$	66,685		
Finance	Treasury Management	Reduce funding for rent, defer move.	\$	64,525		

Agency	Program Name	Reduction Action		Savings		
Fire	Administration	Abolish two filled positions	\$	136,680		
Fire	Support Services	Delay apparatus purchase.	\$	451,310		
Fire	Administration	Eliminate funding for two contractual employees.	\$	46,200		
Fire	Various	Abolish two vacant command staff positions.	\$	184,800		
Fire	Fire Marshal	Abolish one vacant fire inspector position.	\$	65,450		
General Services	Public Building Management	Reduce energy funding based on consultant recommendations.	\$	72,162		
General Services	Public Building Management	Reduce funding for building maintenance.	\$	261,311		
General Services		Charge certain repairs to the capital budget.	\$	94,257		
General Services	Engineering/Construction Management	Reduce credits to support the Energy Division.	\$	124,150		
Health	Clinical Services	Reduce funding for medical supplies.	\$	49,970		
Health	Clinical Services	Reduce tuberculosis clinic funding.	\$	11,634		
Health	Clinical Services	Eliminate advertisement campaign.	\$	20,653		
Health	Clinical Services	Seek additional Medicaid reimbursement for Men's Health Center.	\$	10,263		
Health	Chronic Disease Services	Replace with grant funding.	\$	32,500		
Health	Chronic Disease Services	Reduce marketing funds.	\$	2,956		
Health	Chronic Disease Services	Transfer IT expenses to federal grant.	\$	25,000		
Health	School Health	Reduce school health aide position to part-time	\$	10,500		

Agency	Program Name	Reduction Action	Savings	
Health	Healthy Homes	Reduce full-time position to half-time	\$	24,329
Health	Environmental Health	Vehicle fleet reduction	\$	28,000
Health	Maternal & Child Health	Transfer cost to federal grant.	\$	55,777
Homeless Services		Grant funding identified for Mount Street shelter.	\$	217,050
Housing & Community Development	Community Action Partnership	Transfer position to federal grant.	\$	35,867
Housing & Community Development	Community Action Partnership	Transfer position to federal grant.	\$	72,167
Housing & Community Development	Community Action Partnership	Transfer position to federal grant.	\$	68,424
Housing & Community Development	Community Action Partnership	Transfer position to federal grant.	\$	77,290
Housing & Community Development	Community Action Partnership	Transfer position to state grant.	\$	36,123
Housing & Community Development	Neighborhood Service Centers	Eliminate funding for contractual employee.	\$	67,856
Housing & Community Development	Administration	Abolish one filled position.	\$	48,740
Housing & Community Development	Administration	Abolish one filled position.	\$	30,896
Housing & Community Development	Finance and Development	Transfer position to federal grant.	\$	64,007
Housing & Community Development	Construction and Building Inspection	Implement electronic certified mailing.	\$	106,000
Human Resources	Personnel Admin	Reduce funding for IT repairs and maintenance.	\$	4,355
Human Resources	Personnel Admin	Defer new equipment purchases.	\$	15,306
Labor Commissioner	Labor Relations	Reduce funding for various non-personnel items	\$	1,547

Agency	Program Name	Reduction Action	Savings	
Law	Legal Services	Decrease outside counsel.	\$	70,000
Law	Legal Services	Reduce appropriation for books and subscriptions.	\$	15,000
Legislative Reference	Legislative Reference Services	Reduce funding for various non-personnel items.	\$	9,000
Mayor's Office	Mayoralty, Office of Neighborhoods, OED	Transfer position to grant funds and reduce various non-personnel expenses.	\$	102,350
Mayoralty-Related	Miscellaneous General Expenses	Reduce funding for property-related expenses.	\$	239,442
Mayoralty-Related	Miscellaneous General Expenses	Reduce funding for voter registration campaign.	\$	45,000
Mayoralty-Related	Miscellaneous General Expenses Miscellaneous General	Reduce funding for asbestos litigation.	\$	500,000
Mayoralty-Related	Expenses Miscellaneous General	Reduce funding for witness protection.	\$	100,000
Mayoralty-Related	Expenses	Reduce funding for special studies.	\$	50,000
Mayoralty-Related	Miscellaneous General Expenses	Reduce funding for legal fees and contingencies.	\$	600,000
Mayoralty-Related	Miscellaneous General Expenses	Reduce funding for professional training.	\$	10,000
Mayor's Office of Criminal Justice	Executive Direction/Control	Eliminate all funding for COP grant program.	\$	45,000
Office of Employment Development	Administration	Administrative cost reductions	\$	6,878
Office of Employment Development	Youth Opportunity Program	Identified alternative funding source for Youth Opportunity program.	\$	125,953
Office of Employment Development	Ex-Offender Workforce Svcs Initiative	Reduce training opportunities for city residents.	\$	17,598
Office of Employment Development	Career Center Operations	Reduce training opportunities for city residents.	\$	43,051
Parking Authority	Parking Enterprise	Reduce maintenance at various garages and lots.	\$	322,582

Agency	Program Name	Reduction Action		Savings		
Planning	City Planning	Vehicle fleet reduction	\$	9,599		
Planning	City Planning	Reduce funding for various non-personnel items.	\$	42,220		
Police	Field Ops. Bureau	Abolish seven contractual positions.	\$	129,231		
Police	Various	Reduce expenditures for overtime in special operations and support units.	\$	1,490,769		
Police	Various	Reduce take-home vehicles.	\$	80,000		
Pratt Library	Neighborhood Services	Reduce expenditures for books and materials.	\$	725,349		
Public Works	Department Administration	Reduce encumbrance for e-Bidding system.	\$	250,000		
Public Works	Storm Water Maintenance	Reduce funding for maintenance and repairs at storm drain facilities.	\$	113,668		
Public Works	Storm Water Maintenance	Reduce funding for maintenance and repairs in waterways.	\$	151,835		
Recreation and Parks	Administration	Abolish one filled position.	\$	30,229		
Recreation and Parks	General Park Services	Abolish four filled positions.	\$	145,530		
Recreation and Parks	General Park Services	Vehicle fleet reduction	\$	103,000		
Recreation and Parks	Park and Street Trees	Abolish one filled position.	\$	33,521		
Recreation and Parks	Regular Recreational Services	Reduce non-personnel expenditures.	\$	83,277		
Recreation and Parks	Regular Recreational Services	Abolish one filled position.	\$	31,305		
Recreation and Parks	Park and Street Trees	Reduce appropriation for contractual street tree crew.	\$	180,000		
Sheriff	Sheriff	Eliminate budgeted pay raise for State merit system employees.	\$	105,000		

Agency	Program Name	Reduction Action	Savings	
7.90.05	1109.4	Eliminate appropriation for five temporary		Javinge -
Sheriff	Sheriff	employees.	\$	87,867
State's Attorney	Prosecution of Criminals	Freeze five funded vacancies.	\$	500,000
Transportation	Crossing Guard	Reduce funding for operating equipment and supplies.	\$	1,648
Transportation	Debt Service Program	Reduce funding for debt service payments based on revised State estimates.	\$	175,000
Transportation	Towing	Renegotiate towing contract.	\$	350,000
Transportation	Towing (and other divisions)	Reduce funding for advertising.	\$	30,000
Transportation	Traffic Engineering	Fully fund Traffic Management Center with a federal grant.	\$	545,215
Transportation	Traffic Signal	Reduce appropriation for energy.	\$	106,000
Transportation	Highway maintenance	Suspend non-emergency night services.	\$	50,000
Transportation	Highway maintenance	Reduce funding for equipment.	\$	200,000
Transportation	Various Divisions	Reduce expenditures for overtime by 7.5%.	\$	237,103
Transportation	Variable Message Signs	Charge full cost of project to federal fund.	\$	350,000
Transportation	Pennsylvania Avenue	Return funds for project completed under budget.	\$	585,000

Total Reductions	\$	12,899,890	